

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(D)
OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): November 4, 2025

Apollo Global Management, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)	001-41197 (Commission File Number)	86-3155788 (IRS Employer Identification No.)
9 West 57th Street, 42nd Floor New York, New York 10019 (Address of principal executive offices) (Zip Code)		
(212) 515-3200 (Registrant's telephone number, including area code)		
N/A (Former Name or Former Address, if Changed Since Last Report)		

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	APO	New York Stock Exchange
6.75% Series A Mandatory Convertible Preferred Stock	APO.PRA	New York Stock Exchange
7.625% Fixed-Rate Resettable Junior Subordinated Notes due 2053	APOS	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On November 4, 2025, Apollo Global Management, Inc. ("Apollo") issued a summary press release and a detailed earnings presentation announcing its financial results for the third quarter ended September 30, 2025.

A copy of the summary press release and the earnings presentation are attached hereto as Exhibit 99.1 and Exhibit 99.2, respectively, and incorporated herein by reference.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
99.1	Summary press release of Apollo Global Management, Inc., dated November 4, 2025
99.2	Earnings presentation of Apollo Global Management, Inc., dated November 4, 2025
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

The information included in Item 2.02 "Results of Operations and Financial Condition" and Item 9.01 "Financial Statements and Exhibits" of this Current Report on Form 8-K (including the exhibits hereto) is being furnished and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be incorporated by reference into a filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

APOLLO GLOBAL MANAGEMENT, INC.

Date: November 4, 2025
By: /s/ Martin Kelly
Martin Kelly
Chief Financial Officer

Apollo

Apollo Reports Third Quarter 2025 Results

New York, November 4, 2025 — Apollo Global Management, Inc. (NYSE: APO) (together with its consolidated subsidiaries, “Apollo”) today reported results for the third quarter ended September 30, 2025.

Marc Rowan, Chairman and Chief Executive Officer at Apollo said, “Our outstanding third quarter results reflect broad based momentum across the business. In a world of re-industrialization, aging populations, and investors seeking greater access to private markets, we are delivering with leading origination, new product solutions and distribution, and excess return for our clients. We are uniquely built to capitalize on these structural trends and our global team is making significant early progress executing our strategic growth plan.”

Apollo issued a full detailed presentation of its third quarter ended September 30, 2025 results, which can be viewed on Apollo’s Investor Relations website at ir.apollo.com.

Dividend

Apollo Global Management, Inc. has declared a cash dividend of \$0.51 per share of its Common Stock for the third quarter ended September 30, 2025. This dividend will be paid on November 28, 2025 to holders of record at the close of business on November 17, 2025.

Apollo Global Management, Inc. has also declared and set aside for payment a cash dividend of \$0.8438 per share of its Mandatory Convertible Preferred Stock, which will be paid on January 31, 2026 to holders of record at the close of business on January 15, 2026.

The declaration and payment of dividends on the Common Stock and the Mandatory Convertible Preferred Stock are at the sole discretion of Apollo Global Management, Inc.’s board of directors. Apollo cannot assure its stockholders that they will receive any dividends in the future.

Conference Call

Apollo will host a public audio webcast on Tuesday, November 4, 2025 at 8:30 a.m. Eastern Time. During the webcast, members of Apollo’s senior management team will review Apollo’s financial results for the third quarter ended September 30, 2025.

The webcast may be accessed at ir.apollo.com. For those unable to listen to the live broadcast, there will be a replay of the webcast available at the same link one hour after the event.

Apollo distributes its earnings releases via its website and email distribution lists. Those interested in receiving firm updates by email can sign up for them at ir.apollo.com.

About Apollo

Apollo is a high-growth, global alternative asset manager. In our asset management business, we seek to provide our clients excess return at every point along the risk-reward spectrum from investment grade credit to private equity. For more than three decades, our investing expertise across our fully integrated platform has served the financial return needs of our clients and provided businesses with innovative capital solutions for growth. Through Athene, our retirement services business, we specialize in helping clients achieve financial security by providing a suite of retirement savings products and acting as a solutions provider to institutions. Our patient, creative, and knowledgeable approach to investing aligns our clients, businesses we invest in, our employees, and the communities we impact, to expand opportunity and achieve positive outcomes. As of September 30, 2025, Apollo had approximately \$908 billion of assets under management. To learn more, please visit www.apollo.com.

Forward-Looking Statements

In this press release, references to “Apollo,” “we,” “us,” “our” and the “Company” refer collectively to Apollo Global Management, Inc. and its subsidiaries, or as the context may otherwise require. This press release may contain forward-looking statements that are within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, discussions related to Apollo’s expectations regarding the performance of its business, its liquidity and capital resources and other non-historical statements. These forward-looking statements are based on management’s beliefs, as well as assumptions made by, and information currently available to, management. When used in this press release, the words “believe,” “anticipate,” “estimate,” “expect,” “intend” and similar expressions are intended to identify forward-looking statements. Although management believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. These statements are subject to certain risks, uncertainties and assumptions, including risks relating to inflation, interest rate fluctuations and market conditions generally, international trade barriers, domestic or international political developments and other geopolitical events, including geopolitical tensions and hostilities, the impact of energy market dislocation, our ability to manage our growth, our ability to operate in highly competitive environments, the performance of the funds we manage, our ability to raise new funds, the variability of our revenues, earnings and cash flow, the accuracy of management’s assumptions and estimates, our dependence on certain key personnel, our use of leverage to finance our businesses and investments by the funds we manage, Athene’s ability to maintain or improve financial strength ratings, the impact of Athene’s reinsurers failing to meet their assumed obligations, Athene’s ability to manage its business in a highly regulated industry, changes in our regulatory environment and tax status, and litigation risks, among others. We believe these factors include but are not limited to those described under the section entitled “Risk Factors” in our annual report on Form 10-K filed with the Securities and Exchange Commission (the “SEC”) on February 24, 2025, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC’s website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this press release and in our other filings with the SEC. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law. This press release does not constitute an offer of any Apollo fund.

Investor and Media Relations Contacts

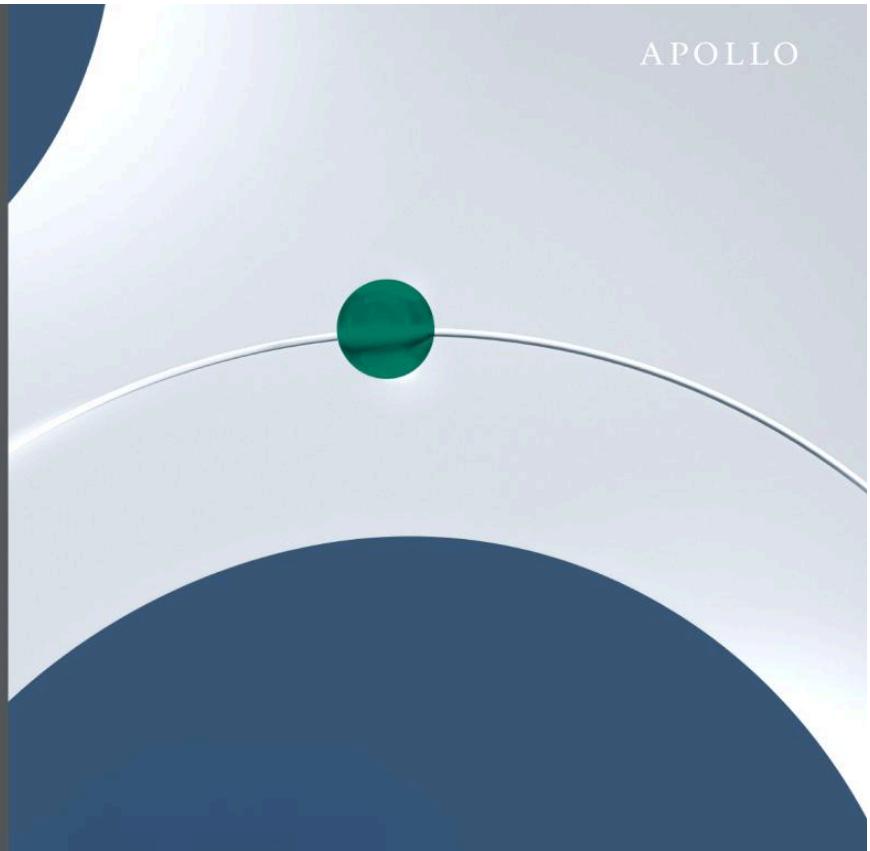
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Apollo Global
Management, Inc.
Third Quarter 2025
Earnings



Third Quarter 2025 Financial Highlights

- GAAP Net Income Attributable to Apollo Global Management, Inc. Common Stockholders was \$1.7 billion for the quarter ended September 30, 2025, or \$2.82 per share
- Apollo's primary non-GAAP earnings metric, Adjusted Net Income, which represents the sum of FRE, SRE, and PII, less HoldCo interest and other financing costs and taxes, totaled \$1.4 billion, or \$2.17 per share, for the third quarter

	3Q'25	Per Share	YTD'25	Per Share
GAAP Financial Measures (\$ in millions, except per share amounts)				
Net Income Attributable to Apollo Global Management, Inc. Common Stockholders	\$1,712	\$2.82	\$2,735	\$4.51
Segment and Non-GAAP Financial Measures (\$ in millions, except per share amounts)				
Fee Related Earnings ("FRE")	\$652	\$1.04	\$1,838	\$2.97
Spread Related Earnings ("SRE")	\$871	\$1.40	\$2,496	\$4.04
Fee and Spread Related Earnings	\$1,523	\$2.44	\$4,334	\$7.01
Principal Investing Income ("PII")	\$50	\$0.08	\$111	\$0.18
Adjusted Net Income ("ANI")	\$1,357	\$2.17	\$3,655	\$5.91
Assets Under Management (\$ in billions)				
Total Assets Under Management ("AUM")	\$908			
Fee-Generating AUM ("FGAUM")	\$685			
	3Q'25		LTM 3Q'25	
Business Drivers (\$ in billions)				
Inflows	\$82		\$219	
Origination	\$75		\$273	
Gross Capital Deployment	\$99		\$345	

Note: This presentation contains non-GAAP financial information and defined terms which are described on pages 29 to 33. The non-GAAP financial information contained herein is reconciled to GAAP financial information on pages 26 to 28. Per share calculations are based on end of period Adjusted Net Income Shares Outstanding. YTD'25 per share amounts represent the sum of the last three quarters. See page 21 for the share reconciliation. "NM" as used throughout this presentation indicates data has not been presented as it was deemed not meaningful, unless the context otherwise provides.

GAAP Income Statement (Unaudited)

(In millions, except per share amounts)

	3Q'24	2Q'25	3Q'25	YTD'24	YTD'25
Revenues					
Asset Management					
Management fees	\$476	\$583	\$606	\$1,376	\$1,697
Advisory and transaction fees, net	181	277	378	617	850
Investment income (loss)	230	189	444	910	936
Incentive fees	35	58	51	108	149
Property management, development and other fees	—	—	8	—	8
Retirement Services					
Premiums	389	107	117	1,163	351
Product charges	267	274	292	756	831
Net investment income	4,101	4,776	5,013	11,481	14,130
Investment related gains (losses)	1,539	(5)	2,254	3,082	1,421
Revenues of consolidated variable interest entities	552	550	654	1,329	1,796
Other revenues	3	5	6	9	16
Total Revenues	7,773	6,814	9,823	20,831	22,185
Expenses					
Asset Management					
Compensation and benefits	(605)	(602)	(761)	(1,876)	(2,108)
Interest expense	(55)	(60)	(64)	(159)	(184)
General, administrative and other	(326)	(370)	(409)	(885)	(1,087)
Retirement Services					
Interest sensitive contract benefits	(2,599)	(3,428)	(4,164)	(7,307)	(9,086)
Future policy and other policy benefits	(793)	(527)	(613)	(2,431)	(1,681)
Market risk benefits remeasurement gains (losses)	(524)	111	(131)	(354)	(405)
Amortization of deferred acquisition costs, deferred sales inducements and value of business acquired	(244)	(292)	(355)	(678)	(914)
Policy and other operating expenses	(670)	(550)	(573)	(1,601)	(1,665)
Total Expenses	(5,816)	(5,718)	(7,070)	(15,291)	(17,130)
Other Income (Loss) – Asset Management					
Net gains (losses) from investment activities	15	(268)	78	33	(208)
Net gains (losses) from investment activities of consolidated variable interest entities	44	4	35	70	250
Other income (loss), net	70	13	33	68	(172)
Total Other Income (Loss)	129	(251)	146	171	(130)
Income (loss) before income tax (provision) benefit	2,086	845	2,899	5,711	4,925
Income tax (provision) benefit	(317)	(3)	(438)	(1,000)	(684)
Net Income (Loss)	1,769	842	2,461	4,711	4,241
Net (income) loss attributable to non-controlling interests	(958)	(212)	(725)	(1,620)	(1,433)
Net Income (Loss) attributable to Apollo Global Management, Inc.	811	630	1,736	3,091	2,808
Preferred stock dividends	(24)	(25)	(24)	(73)	(73)
Net Income (Loss) attributable to Apollo Global Management, Inc. Common Stockholders	\$787	\$605	\$1,712	\$3,018	\$2,735
Earnings (Loss) per share					
Net income (loss) attributable to Common Stockholders - Basic	\$1.30	\$1.00	\$2.82	\$4.96	\$4.51
Net income (loss) attributable to Common Stockholders - Diluted	\$1.29	\$0.99	\$2.79	\$4.94	\$4.47
Weighted average shares outstanding - Basic	585	587	589	587	588
Weighted average shares outstanding - Diluted	589	590	608	590	592

Third Quarter 2025 Business Highlights

Strong third quarter results across Asset Management and Retirement Services

- Record quarterly FRE of \$652 million driven by strong growth across fee related revenues from third-party management fee growth, robust capital solution fees, and higher fee related performance fees
- Near-record quarterly SRE of \$871 million supported by continued strong organic growth
- Together, FRE and SRE totaled a record \$1.5 billion in the third quarter, showcasing the strength of the combined earnings streams
- Total AUM of \$908 billion benefited from inflows of \$82 billion in the third quarter and \$219 billion over the last twelve months, driving a 24% increase year-over-year

Continued execution on three strategic growth pillars

- *Origination:* Robust quarterly origination activity of \$75 billion driven by significant contributions from debt origination platforms and core credit
- *Global Wealth:* Strong quarterly inflows of approximately \$5 billion driven by sustained momentum in signature semi-liquid products, continued momentum on fixed income replacement-focused products, as well as recently announced initiatives to provide broader access to private markets globally
- *Capital Solutions:* Near-record quarterly fee revenue of \$212 million demonstrating Apollo's differentiated capabilities to provide flexible capital solutions through dynamic market environments

Strategically allocating capital to drive stockholder value

- *Investments:* Allocated approximately \$190 million of strategic capital to fund various investments supporting future growth over the last twelve months, as well as issued 10 million shares during the third quarter in connection with the completion of the previously announced accretive acquisition of Bridge Investment Group ("Bridge")
- *Share Repurchases:* Repurchased \$356 million of common stock in the third quarter and more than \$1.2 billion of common stock over the last twelve months
- *Dividends:* Distributed more than \$1 billion of common stock dividends over the last twelve months

Total Segment Earnings

(\$ in millions, except per share amounts)	3Q'24	2Q'25	3Q'25	YTD'24	YTD'25
Management fees	\$710	\$816	\$863	\$2,034	\$2,449
Capital solutions fees and other, net	159	216	212	508	582
Fee-related performance fees	57	63	73	155	190
Fee-related compensation	(238)	(279)	(304)	(698)	(842)
Non-compensation expenses	(157)	(189)	(192)	(490)	(541)
Fee Related Earnings	\$531	\$627	\$652	\$1,509	\$1,838
Net investment spread	1,086	1,060	1,118	3,053	3,226
Other operating expenses	(112)	(107)	(107)	(342)	(328)
Interest and other financing costs	(118)	(132)	(140)	(328)	(402)
Spread Related Earnings	\$856	\$821	\$871	\$2,383	\$2,496
Fee and Spread Related Earnings	\$1,387	\$1,448	\$1,523	\$3,892	\$4,334
Principal Investing Income	\$78	\$47	\$50	\$132	\$111
Segment Income	\$1,465	\$1,495	\$1,573	\$4,024	\$4,445
HoldCo interest and other financing costs ¹	(21)	(36)	(33)	(51)	(103)
Taxes and related payables	(312)	(280)	(183)	(768)	(687)
Adjusted Net Income	\$1,132	\$1,179	\$1,357	\$3,205	\$3,655
ANI per share	\$1.85	\$1.92	\$2.17	\$5.21	\$5.91

1. Represents interest and other financing costs related to Apollo Global Management, Inc. not attributable to any specific segment.

Total Segment Earnings, Excluding Notable Items

(\$ in millions, except per share amounts)	3Q'24	2Q'25	3Q'25	YTD'24	YTD'25
Management fees	\$710	\$816	\$863	\$2,034	\$2,449
Capital solutions fees and other, net	159	216	212	508	582
Fee-related performance fees	57	63	73	155	190
Fee-related compensation	(238)	(279)	(304)	(698)	(842)
Non-compensation expenses	(157)	(189)	(192)	(490)	(541)
Fee Related Earnings	\$531	\$627	\$652	\$1,509	\$1,838
Net investment spread	1,086	1,060	1,118	3,053	3,226
Other operating expenses	(112)	(107)	(107)	(342)	(328)
Interest and other financing costs	(118)	(132)	(140)	(328)	(402)
Notable items ¹	(25)	—	(25)	(25)	10
Spread Related Earnings, Excluding Notable Items	\$831	\$821	\$846	\$2,358	\$2,506
Fee and Spread Related Earnings, Excluding Notable Items	\$1,362	\$1,448	\$1,498	\$3,867	\$4,344
Principal Investing Income	\$78	\$47	\$50	\$132	\$111
Segment Income, Excluding Notable Items	\$1,440	\$1,495	\$1,548	\$3,999	\$4,455
HoldCo interest and other financing costs	(21)	(36)	(33)	(51)	(103)
Taxes and related payables	(307)	(280)	(178)	(763)	(689)
Adjusted Net Income, Excluding Notable Items	\$1,112	\$1,179	\$1,337	\$3,185	\$3,663
ANI per share, Excluding Notable Items	\$1.81	\$1.92	\$2.14	\$5.17	\$5.93

1. Notable Items include unusual variability such as actuarial experience, assumption updates and other insurance adjustments.

Segment Details

Asset Management Segment

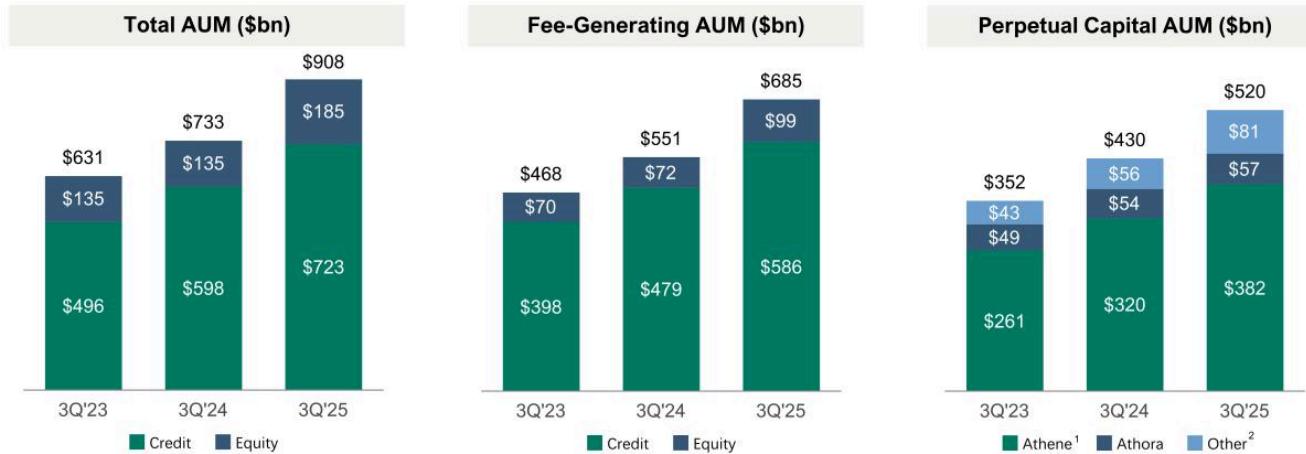
- Management fees increased 22% year-over-year driven by increasing contributions of third-party asset management inflows, record gross capital deployment, as well as strong growth from Retirement Services clients
- Capital solutions fees grew 33% year-over-year primarily driven by continued strength across Apollo's broad debt origination ecosystem including through direct lending, asset-backed finance, and opportunistic credit transactions
- Strong fee-related performance fees increased 28% year-over-year primarily driven by the sustained growth across a variety of perpetual capital vehicles
- FRE grew 23% on a year-over-year basis, net of continued investment in hiring and infrastructure to support the firm's global strategic growth initiatives

(\$ in millions, except per share amounts)	3Q'24	2Q'25	3Q'25	% Change vs. 3Q'24	YTD'24	YTD'25	% Change vs. YTD'24
Management Fees							
Credit	\$518	\$605	\$632	22.0%	\$1,465	\$1,806	23.3%
Equity	192	211	231	20.3%	569	643	13.0%
Total management fees	710	816	863	21.5%	2,034	2,449	20.4%
Capital solutions fees and other, net	159	216	212	33.3%	508	582	14.6%
Fee-related performance fees	57	63	73	28.1%	155	190	22.6%
Fee Related Revenues	\$926	\$1,095	\$1,148	24.0%	\$2,697	\$3,221	19.4%
Fee-related compensation	(238)	(279)	(304)	27.7%	(698)	(842)	20.6%
Non-compensation expenses ¹	(157)	(189)	(192)	22.3%	(490)	(541)	10.4%
Fee Related Earnings	\$531	\$627	\$652	22.8%	\$1,509	\$1,838	21.8%
FRE per share	\$0.87	\$1.02	\$1.04	19.5%	\$2.46	\$2.97	20.7%
FRE Margin	57.4%	57.3%	56.8%		55.9%	57.1%	
FRE Compensation Ratio	25.7%	25.5%	26.5%		25.9%	26.1%	

1. Non-compensation expenses include placement fees of \$11 million and \$36 million, respectively, for 3Q'25 and YTD'25. YTD'24 non-compensation expenses include \$15 million of costs related to the merger of two closed-end funds with MidCap Financial Investment Corporation, a publicly traded business development company managed by Apollo.

Asset Management: Assets Under Management

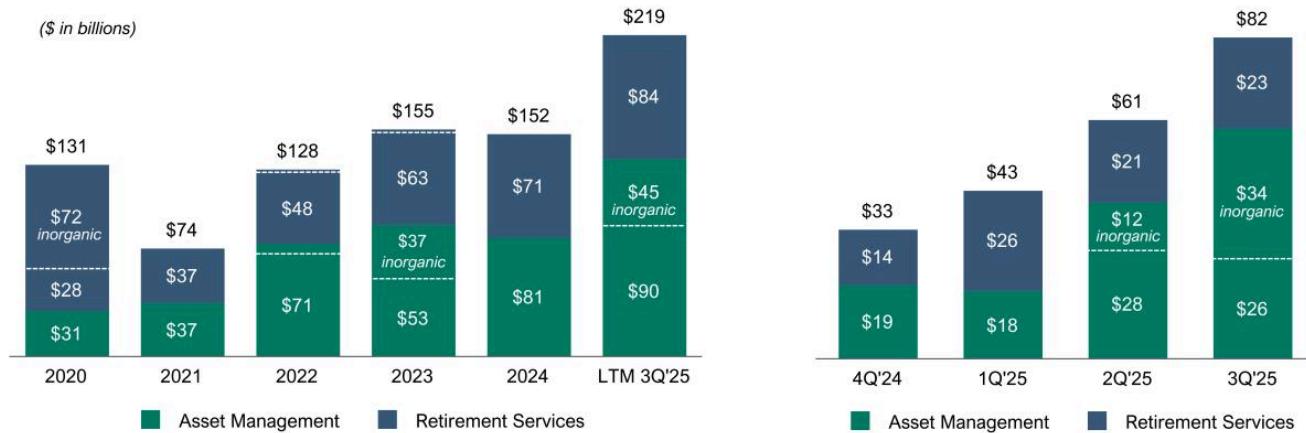
- Total AUM increased \$175 billion or 24% year-over-year, primarily driven by \$136 billion of inflows from Asset Management and \$84 billion of gross inflows from Retirement Services, as well as mark-to-market appreciation, partially offset by \$61 billion of outflows primarily driven by normal course activity at Athene and \$21 billion of realization activity
- Fee-Generating AUM increased \$134 billion or 24% year-over-year. Asset Management contributed \$98 billion of inflows, driven by fundraising across institutional and global wealth channels as well as \$21 billion related to the acquisition of Bridge. Retirement Services contributed \$84 billion of gross inflows, driven by robust organic growth, partially offset by \$68 billion of outflows primarily driven by normal course activity at Athene and \$8 billion of realization activity
- Nearly 60% of total AUM and over 70% of total Fee-Generating AUM is comprised of perpetual capital, which is highly scalable and does not rely on cyclical drawdown fundraising dynamics



Note: AUM totals may not add due to rounding. 1. Perpetual Capital AUM derived from Athene includes assets, unfunded commitments, and available capital attributable to ADIP. 2. Other primarily includes Apollo Debt Solutions BDC (\$24 billion), MidCap FinCo LLC (\$14 billion), Apollo Commercial Real Estate Finance, Inc. (\$10 billion), Apollo Diversified Real Estate Fund/Apollo Diversified Credit Fund (\$7 billion), MidCap Financial Investment Corporation (\$4 billion), Apollo Realty Income Solutions, Inc. (\$2 billion) and other AUM related to a publicly traded business development company (\$2 billion), among others. Other also includes third-party capital within Apollo Aligned Alternatives (\$10 billion), with the remainder of its net asset value attributable to Athene (\$14 billion). AUM related to MidCap Financial Investment Corporation and the publicly traded business development company is as of June 30, 2025.

Asset Management: Inflows

- Gross inflows of \$82 billion during the third quarter, includes near-record quarterly organic inflows of \$49 billion, and \$219 billion over the last twelve months
- Inflows from Asset Management of \$59 billion in the third quarter were driven by the acquisition of Bridge, as well as third-party institutional and global wealth inflows into credit-focused strategies, including third-party insurance separately managed accounts
- Second highest quarterly organic inflows from Athene totaling \$23 billion, reflective of strong retail annuity sales, funding agreement issuances, and flow reinsurance activity



Note: Totals may not add due to rounding. Inflows from Retirement Services include organic inflows from Athene, as detailed on page 13, as well as inorganic inflows from Athene and Athora.

Retirement Services Segment

- Spread Related Earnings, Excluding Notable Items, increased 6% on a year-to-date basis, primarily driven by robust net organic growth and greater alternative net investment income
- Spread Related Earnings in the third quarter included a 10% return from Athene's alternative investment portfolio; considering management's long-term expected average annual return of 11% would have resulted in \$37 million of additional alternative net investment income

(\$ in millions, except per share amounts)	3Q'24	2Q'25	3Q'25	% Change vs. 3Q'24	YTD'24	YTD'25	% Change vs. YTD'24
Fixed income and other net investment income	\$2,806	\$3,179	\$3,423	22.0%	\$7,893	\$9,516	20.6%
Alternative net investment income	236	319	321	36.0%	670	955	42.5%
Strategic capital management fees	27	32	35	29.6%	76	96	26.3%
Cost of funds	(1,983)	(2,470)	(2,661)	34.2%	(5,586)	(7,341)	31.4%
Net Investment Spread	1,086	1,060	1,118	2.9%	3,053	3,226	5.7%
Other operating expenses	(112)	(107)	(107)	(4.5)%	(342)	(328)	(4.1)%
Interest and other financing costs	(118)	(132)	(140)	18.6%	(328)	(402)	22.6%
Spread Related Earnings	\$856	\$821	\$871	1.8%	\$2,383	\$2,496	4.7%
SRE per share	\$1.40	\$1.33	\$1.40	—%	\$3.87	\$4.04	4.4%
Notable items	(25)	—	(25)	—%	(25)	10	NM
Spread Related Earnings, Excluding Notable Items	\$831	\$821	\$846	1.8%	\$2,358	\$2,506	6.3%
SRE per share, Excluding Notable Items	\$1.36	\$1.33	\$1.36	—%	\$3.83	\$4.06	6.0%
Net Spread	1.44%	1.22%	1.24%	(20) bps	1.38%	1.24%	(14) bps
Net Spread, Excluding Notable Items	1.40%	1.22%	1.21%	(19) bps	1.37%	1.25%	(12) bps
Alternative net investment income delta to long-term expectation ¹	\$81	\$36	\$37		\$291	\$102	
<i>Alternative net return delta to long-term expectation</i>	2.81%	1.14%	1.12%		3.31%	1.02%	
<i>Impact to Net Spread</i>	0.13%	0.05%	0.05%		0.16%	0.05%	

1. Refers to the amount that as-reported alternative net investment income is below (above) management's long-term expectation of an 11% average annual return. Management's long-term expectation is based on historical experience and provides investors with supplemental information for period-to-period comparability as well as a basis for developing expectations of future performance. There is no assurance that management's expected long-term average annual return will be achieved. Actual results may differ materially.

Retirement Services: Return on Asset View

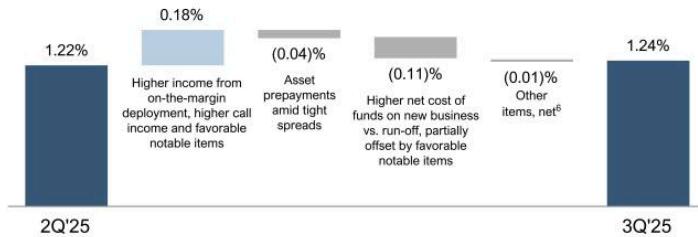
(% of average net invested assets)	3Q'24	2Q'25	3Q'25	% Change vs. 3Q'24	YTD'24	YTD'25	% Change vs. YTD'24
Fixed income and other net investment income	4.96%	4.97%	5.12%	16 bps	4.82%	4.97%	15 bps
Alternative net investment income	8.19%	9.86%	9.88%	169 bps	7.69%	9.98%	229 bps
Net Investment Earnings	5.12%	5.21%	5.34%	22 bps	4.96%	5.21%	25 bps
Strategic capital management fees	0.05%	0.05%	0.05%	0 bps	0.04%	0.05%	1 bp
Cost of funds	(3.34)%	(3.68)%	(3.79)%	45 bps	(3.24)%	(3.65)%	41 bps
Net Investment Spread	1.83%	1.58%	1.60%	(23) bps	1.76%	1.61%	(15) bps
Other operating expenses	(0.19)%	(0.16)%	(0.15)%	(4) bps	(0.20)%	(0.17)%	(3) bps
Interest and other financing costs	(0.20)%	(0.20)%	(0.21)%	1 bp	(0.18)%	(0.20)%	2 bps
Net Spread	1.44%	1.22%	1.24%	(20) bps	1.38%	1.24%	(14) bps
Notable items	(0.04)%	—%	(0.03)%	(1) bp	(0.01)%	0.01%	NM
Net Spread, Excluding Notable Items	1.40%	1.22%	1.21%	(19) bps	1.37%	1.25%	(12) bps
Net investment earnings, excluding notable items	5.12%	5.21%	5.32%	20 bps	4.96%	5.21%	25 bps
Cost of funds, excluding notable items	(3.38)%	(3.68)%	(3.80)%	42 bps	(3.25)%	(3.64)%	39 bps
Net investment spread, excluding notable items	1.79%	1.58%	1.57%	(22) bps	1.75%	1.62%	(13) bps
<i>Alternative net return delta to long-term expectation</i>	<i>2.81%</i>	<i>1.14%</i>	<i>1.12%</i>		<i>3.31%</i>	<i>1.02%</i>	
<i>Impact to Net Spread</i>	<i>0.13%</i>	<i>0.05%</i>	<i>0.05%</i>		<i>0.16%</i>	<i>0.05%</i>	
<i>(in millions)</i>							
Average net invested assets	\$237,810	\$268,703	\$280,607	18.0%	\$230,101	\$268,056	16.5%
Average net invested assets - fixed income	226,295	255,789	267,607	18.3%	218,492	255,303	16.8%
Average net invested assets - alternatives	11,515	12,914	13,000	12.9%	11,609	12,753	9.9%

Retirement Services: Portfolio & Spread Highlights

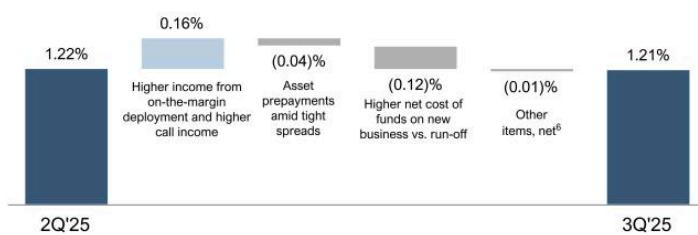
Investment Portfolio Highlights

- 97% of Athene's fixed income portfolio¹ is invested in investment grade assets
- Apollo Asset Management aims to generate 30 to 40 basis points of asset outperformance across Athene's portfolio
- Focus on directly originated, senior secured loans where control of origination results in better risk-adjusted return
- Historical average annual credit losses across total portfolio of 11 basis points² over the past five years compared to 13 basis points for the industry³
- Floating Rate Portfolio: 2%, or \$6 billion, of Athene's portfolio⁴ is invested in floating rate assets, net of floating rate liabilities⁵, which declined \$9 billion during the third quarter due to the execution of hedging actions
- Athene held \$11.0 billion of cash and cash equivalents, or 3.8% of net invested assets, as of September 30, 2025

Retirement Services Net Spread Bridge (QoQ)

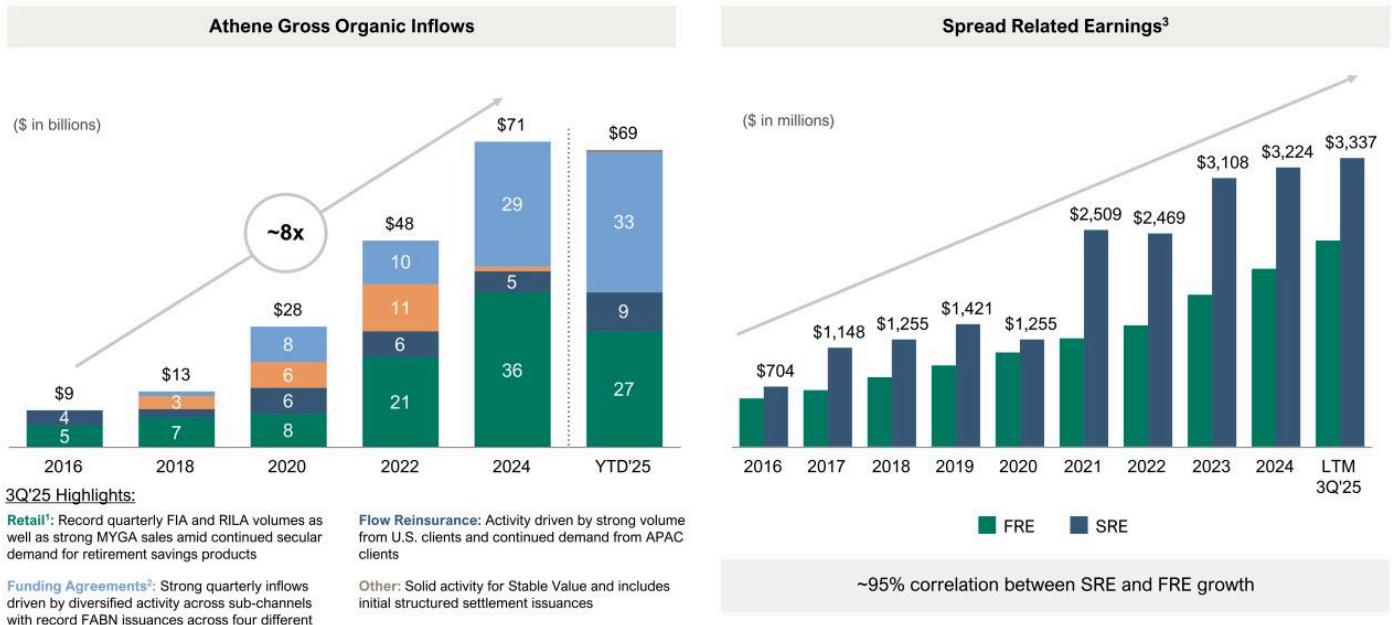


Retirement Services Net Spread, Excluding Notable Items Bridge (QoQ)



1. As of September 30, 2025, 97% of \$219 billion of available-for-sale securities designated NAIC 1 or 2. 2. Athene's statutory fixed income impairments adjusted to include changes in mortgage loan specific reserves in relation to average invested assets of regulated entities in the U.S. and Bermuda. 3. Industry average represents U.S. statutory impairments adjusted to include changes in mortgage loan specific reserves per SNL Financial. Industry average includes AEL, AMP, BHF, CRBG, EQH, FG, LNC, MET, PFG, PRU, VOYA and Transamerica. Trailing five-year average (2020-2024). 4. Defined as Athene's net invested assets, which totaled \$286 billion, as of September 30, 2025. 5. Floating rate assets at notional were approximately \$50 billion, or approximately 17% of Athene's net invested assets. Floating rate liabilities at notional were approximately \$44 billion, or approximately 15% of Athene's net invested assets, as of September 30, 2025. 6. Other items represent various items primarily including strategic capital management fees, operating expenses, interest and other financing costs and changes in asset mix.

Retirement Services: Strong Growth Profile



1. Includes Fixed Indexed Annuities ("FIA"), Registered Index-Linked Annuities ("RILA"), and Multi-year Guarantee Annuities ("MYGA"), amongst others. 2. Comprised of funding agreements issued under Athene's funding agreement backed notes ("FABN") program, secured and other funding agreements, which include Athene's funding agreement backed repurchase agreement ("FABR") program and direct funding agreements, funding agreements issued to the Federal Home Loan Bank ("FHLB") and long-term repurchase agreements. 3. For periods prior to 2022, SRE represents Athene's historically reported adjusted operating income available to common stockholders excluding the change in fair value of Apollo Operating Group Units, equity-based compensation related to Athene's long-term incentive plan, and operating income tax.

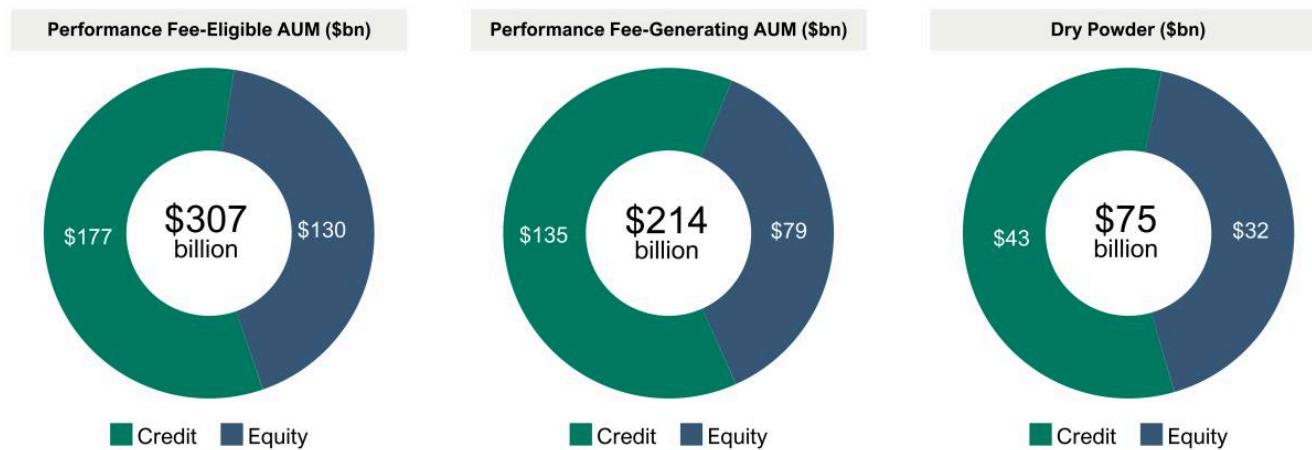
Principal Investing Segment

- Realized performance fees of \$201 million in the third quarter continue to be cyclically light as monetization activity from sizeable flagship private equity and hybrid funds remains prudently delayed amid an uncertain exit environment
- Realized principal investing compensation of \$155 million in the third quarter reflects a period of lower realized performance fees and translates to a compensation ratio of 71%, which is within the range of management's long-term expectations

(\$ in millions, except per share amounts)	3Q'24	2Q'25	3Q'25	% Change vs. 3Q'24	YTD'24	YTD'25	% Change vs. YTD'24
Realized performance fees	\$331	\$219	\$201	(39.3)%	\$600	\$610	1.7%
Realized investment income	17	13	18	5.9%	42	59	40.5%
Realized principal investing compensation	(253)	(168)	(155)	(38.7)%	(464)	(511)	10.1%
Other operating expenses	(17)	(17)	(14)	(17.6)%	(46)	(47)	2.2%
Principal Investing Income	\$78	\$47	\$50	(35.9)%	\$132	\$111	(15.9)%
PII per share	\$0.13	\$0.08	\$0.08	(38.5)%	\$0.21	\$0.18	(14.3)%
PII Compensation Ratio	72.7%	72.2%	70.7%		72.3%	76.3%	

Performance Fee AUM and Dry Powder

- Performance Fee-Eligible AUM of \$307 billion increased 39% year-over-year due to strong growth in performance fee-eligible Credit strategies, particularly direct origination and opportunistic credit, certain flagship private equity funds, as well as \$32 billion from funds associated with the acquisition of Bridge
- Performance Fee-Generating AUM of \$214 billion increased 50% year-over-year due to robust capital deployment activity and Credit funds moving into carry
- Dry Powder was \$75 billion as of quarter-end, including \$58 billion of Dry Powder with future management fee potential, of which approximately 70% is in Credit



Note: AUM and Dry Powder totals may not add due to rounding. Dry Powder includes capital available for investment included within performance fee-eligible AUM as well as capital available for investment which does not earn any performance fees.

Investment Performance Highlights and Net Accrued Performance Fees



1. Net Accrued Performance Fee Receivable represents the sum of performance allocations and incentive fees receivable, less profit sharing payable as reported on the consolidated statements of financial condition, and includes certain eliminations related to investments in consolidated funds and VIEs and other adjustments. 2. Net unrealized performance fees include (i) unrealized performance fees, net of unrealized profit sharing expense, (ii) certain transaction related charges, and excludes general partner obligations to return previously distributed performance fees. Other primarily reflects the timing differences between previously recognized net realized performance fees versus the cash received and paid during the current period, driven by the opportunistic credit funds we manage. 3. Net realized performance fees includes (i) realized performance fees, net of realized profit sharing expense and (ii) fee-related performance fees.

Capital Strength

- Deployed \$356 million for share repurchases in the third quarter, including \$182 million for opportunistic share repurchases in addition to repurchases to offset dilution from share issuances under equity incentive plans
- Issued approximately 10 million shares during the third quarter in connection with the completion of the previously announced accretive acquisition of Bridge
- Returned a total of \$1.5 billion of capital to stockholders over the last twelve months through a combination of dividends paid and opportunistic share repurchases, while allocating approximately \$190 million of capital to strategically invest in future growth of the business

HoldCo & Asset Management Summary Balance Sheet Highlights ¹			Financial Strength Ratings
(\$ in millions, except per share amounts)	2Q'25	3Q'25	
Cash and cash equivalents	\$2,382	\$2,779	A2 / A / A
Investments, net	3,040	3,251	Apollo Global Management rated by Moody's, S&P, Fitch
Net accrued performance fees receivable ²	1,572	1,805	
Net clawback payable ³	(106)	(109)	A2 / A / A
Debt	(4,280)	(4,775)	Apollo Asset Management rated by Moody's, S&P, Fitch
Net Balance Sheet Value	\$2,608	\$2,951	
Net Balance Sheet Value per share	\$4.24	\$4.73	A1 / A+ / A+ / A+
Net Balance Sheet Value / AUM	0.31%	0.32%	Athene⁴
Adjusted Net Income Shares Outstanding	615	624	rated by Moody's, S&P, Fitch, A.M. Best

1. Amounts presented are for Apollo Global Management, Inc. and consolidated subsidiaries, and excludes Athene and consolidated VIEs. 2. Net accrued performance fees receivable excludes profit sharing expected to be settled in the form of equity-based awards. 3. Net clawback payable includes general partner obligations to return previously distributed performance fees offset by clawbacks from certain employees and former employees for the potential return of profit sharing distributions. 4. Represents financial strength ratings of Athene's primary insurance subsidiaries.

Supplemental Details

AUM Rollforward

Total AUM Rollforward ¹							
Three Months Ended September 30, 2025				Twelve Months Ended September 30, 2025			
(\$ in millions)	Credit ³	Equity	Total	(\$ in millions)	Credit ³	Equity	Total
Beginning Balance	\$689,573	\$150,032	\$839,605	Beginning Balance	\$597,796	\$135,411	\$733,207
Inflows	44,004	38,059	82,063	Inflows ²	164,448	58,276	222,724
Outflows ²	(13,711)	(843)	(14,554)	Outflows ²	(60,089)	(4,504)	(64,593)
Net Flows	30,293	37,216	67,509	Net Flows	104,359	53,772	158,131
Realizations	(2,017)	(3,993)	(6,010)	Realizations	(9,272)	(11,738)	(21,010)
Market Activity	5,330	1,937	7,267	Market Activity	30,296	7,747	38,043
Ending Balance	\$723,179	\$185,192	\$908,371	Ending Balance	\$723,179	\$185,192	\$908,371

Fee-Generating AUM Rollforward ¹							
Three Months Ended September 30, 2025				Twelve Months Ended September 30, 2025			
(\$ in millions)	Credit ³	Equity	Total	(\$ in millions)	Credit ³	Equity	Total
Beginning Balance	\$562,039	\$76,269	\$638,308	Beginning Balance	\$479,010	\$72,013	\$551,023
Inflows	38,065	24,157	62,222	Inflows ²	145,173	38,329	183,502
Outflows ²	(17,422)	(1,031)	(18,453)	Outflows ^{2,4}	(58,658)	(9,291)	(67,949)
Net Flows	20,643	23,126	43,769	Net Flows	86,515	29,038	115,553
Realizations	(1,529)	(873)	(2,402)	Realizations	(5,272)	(2,928)	(8,200)
Market Activity	5,066	285	5,351	Market Activity	25,966	684	26,650
Ending Balance	\$586,219	\$98,807	\$685,026	Ending Balance	\$586,219	\$98,807	\$685,026

1. Inflows at the individual strategy level represent subscriptions, commitments, and other increases in available capital, such as acquisitions or leverage, net of inter-strategy transfers. Outflows represent redemptions and other decreases in available capital. Realizations represent fund distributions of realized proceeds. Market activity represents gains (losses), the impact of foreign exchange rate fluctuations and other income. 2. For LTM 3Q'25, inflows and outflows reflected above include \$3.4 billion and \$2.0 billion for Total AUM and FGAUM, respectively, related to a strategy realignment of certain funds from Credit to Equity as of January 1, 2025 with no impact to net flows presented above. Included in the 3Q'25 outflows for Total AUM and FGAUM are \$1.8 billion and \$1.7 billion of redemptions, respectively. Included in the LTM 3Q'25 outflows for Total AUM and FGAUM are \$6.7 billion and \$6.0 billion of redemptions, respectively. 3. As of 3Q'25, Credit AUM includes \$48.9 billion of CLOs, \$5.9 billion from which Apollo earns fees based on gross assets and \$43.0 billion of which relates to Redding Ridge, from which Apollo earns fees based on net asset value. 4. Included in the LTM 3Q'25 Equity outflows for FGAUM is \$4.5 billion related to the expiration of Fund VIII's fee-paying period.

Retirement Services Flows & Invested Assets

- Third-party capital augments Athene's ability to grow and supported approximately 24% of Athene's strong organic new business volume in the third quarter

(\$ in millions)	3Q'25	(\$ in millions)	3Q'25	YTD'25
Invested Assets				
Gross invested assets	\$377,180	Maturity-driven, contractual-based outflows ^{6, 12}	\$(5,525)	\$(11,449)
Invested assets attributable to ADIP	(91,006)	Policyholder-driven outflows ⁷	(3,656)	(10,562)
Net invested assets ¹	\$286,174	Income oriented withdrawals (planned) ⁸	(1,660)	(4,949)
Flows by Channel				
(\$ in millions)	3Q'25	YTD'25		
Retail	\$10,046	\$26,784		
Flow reinsurance	2,542	9,506		
Funding agreements ²	9,724	32,575		
Pension group annuities	—	5		
Other ³	304	541		
Gross organic inflows	22,616	69,411		
Gross inorganic inflows ⁴	—	—		
Total gross inflows	22,616	69,411		
Gross outflows ⁵	(10,638)	(26,260)		
Net flows	\$11,978	\$43,151		
Flows attributable to Athene vs. Third Parties				
Inflows attributable to Athene	\$17,138	\$53,094		
Inflows attributable to ADIP	4,962	14,937		
Inflows ceded to third-party reinsurers	516	1,380		
Total gross inflows	22,616	69,411		
Outflows attributable to Athene	(9,181)	(22,011)		
Outflows attributable to ADIP	(1,457)	(4,249)		
Total gross outflows ⁵	\$(10,638)	\$(26,260)		
Outflows attributable to Athene by type				
		Core outflows	(9,181)	(22,011)
		Strategic reinsurance transactions	—	—
		Outflows attributable to Athene	\$(9,181)	\$(22,011)
<i>Annualized rate¹¹</i>				
		Maturity-driven, contractual-based outflows ^{6, 12}	(7.9)%	(5.7)%
		Policyholder-driven outflows ⁷	(5.2)%	(5.3)%
		Income oriented withdrawals (planned) ⁸	(2.4)%	(2.5)%
		From policies out-of-surrender-charge (planned) ⁹	(1.5)%	(1.6)%
		From policies in-surrender-charge (unplanned) ¹⁰	(1.3)%	(1.2)%
		Core outflows	(13.1)%	(11.0)%
		Strategic reinsurance transactions	—%	—%
		Outflows attributable to Athene	(13.1)%	(11.0)%

1. Net invested assets are a component of Apollo's total AUM reported under the Asset Management segment and should not be viewed as additive to total AUM disclosed previously. 2. Funding agreements are comprised of funding agreements issued under Athene's FABN program, secured and other funding agreements, which include Athene's FABR program and direct funding agreements, funding agreements issued to the FHLB and long term repurchase agreements. 3. Other inflows include guaranteed investment and group annuity contracts issued in connection with defined contribution plans as well as structured settlements. 4. Gross inorganic inflows represent acquisitions and block reinsurance transactions. 5. Gross outflows include full and partial policyholder withdrawals on deferred annuities, death benefits, pension group annuity benefit payments, payments on payout annuities, payments related to interest, maturities and repurchases of funding agreements and block reinsurance outflows. 6. Represents outflows from funding agreements, pension group annuities, and multi-year guaranteed fixed annuities, all of which occur based on defined maturities or substantially lapse upon reaching their contractual term. Amounts may vary on a quarterly basis, based on the timing of original issuance. 7. Represents outflows from fixed indexed annuities and other applicable products, which have varying degrees of predictability due to policyholder actions. 8. Represents partial annuity withdrawals to meet retirement income needs within contractual annual limits. 9. Represents outflows from policies that no longer have an active surrender charge in force. 10. Represents outflows from policies with an active surrender charge in force. 11. The outflow rate is calculated as outflows attributable to Athene divided by Athene average net invested assets for the respective period, on an annualized basis. 12. Year-to-date 2025 outflows exclude 2025 maturities of long-term repurchase agreements of \$1.1 billion, or a rate of 1.6% for the respective period on an annualized basis, which may be renewed upon joint agreement of the parties based on a variety of factors.

Sharecount Reconciliation

Share Reconciliation	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25
Total GAAP Common Stock Outstanding	565,816,456	565,738,933	570,432,275	572,024,038	580,389,090
Non-GAAP Adjustments:					
Mandatory Convertible Preferred Stock ¹	14,531,793	14,536,019	14,538,803	14,547,261	14,555,555
Vested RSUs	18,201,439	21,337,132	16,145,959	16,162,939	16,388,324
Unvested RSUs Eligible for Dividend Equivalents	14,274,139	11,455,245	12,646,550	12,749,090	12,931,604
Adjusted Net Income Shares Outstanding	612,823,827	613,067,329	613,763,587	615,483,328	624,264,573
Share Activity					
Shares Issued to Employees	430,962	263,340	4,293,251	86,143	294,245
Other Shares Issued ²	—	—	1,213,003	1,080,041	10,342,223
Shares Repurchased					
# of Shares	4,492,833	750,336	4,578,770	112,211	2,570,188
Average Cost ³	\$105.78	\$173.35	\$157.58	\$139.74	\$138.69
Capital Utilized	\$475.2 million	\$130.1 million	\$721.5 million	\$15.7 million	\$356.5 million
Share Repurchase Plan Authorization Remaining ⁴	\$1.90 billion	\$1.77 billion	\$1.05 billion	\$1.03 billion	\$0.68 billion

1. Reflects the number of shares of underlying common stock assumed to be issuable upon conversion of the Mandatory Convertible Preferred Stock during each period. 2. Reflects shares issued to the donor-advised fund in February 2025, shares issued in April 2025 in relation to a cashless exercise of 2.6 million vested warrants issued in 2022 and shares issued in September 2025 in connection with the closing of the previously announced acquisition of Bridge. 3. Average cost reflects total capital used for share repurchases in a given period divided by the number of shares purchased. 4. On February 8, 2024, the AGM board of directors approved a share repurchase program, pursuant to which, the Company is authorized to repurchase up to \$3.0 billion of shares of its common stock. The share repurchase program may be used to repurchase outstanding shares of common stock as well as to reduce shares that otherwise would have been issued to participants under the Company's equity incentive plans in order to satisfy associated tax obligations.

Reconciliations and Disclosures

Investment Record as of September 30, 2025

(in millions, except IRR)	Vintage Year	Total AUM	Committed Capital	Total Invested Capital	Realized Value	Remaining Cost	Unrealized Value	Total Value	Gross IRR	Net IRR
Credit:										
Accord VI ¹	2024	\$ 1,209	\$ 1,701	\$ 660	\$ 683	\$ 40	\$ 42	\$ 725	17 %	11 %
Accord I, II, III, III B, IV & V ¹	Various	—	7,992	6,795	7,251	—	—	7,251	18	13
Accord+ II	2025	5,415	4,796	3,718	1,307	2,613	2,795	4,102	NM ⁴	NM ⁴
Accord+	2021	3,149	2,370	7,031	6,393	1,463	1,608	8,001	15	12
ADIP II	2024	6,978	6,016	2,886	—	2,886	3,592	3,592	19	16
ADIP I	2020	5,294	3,254	2,620	1,823	2,597	3,022	4,845	22	18
EPF IV	2023	3,247	3,144	1,754	802	1,149	1,286	2,088	18	11
EPF III	2017	2,382	4,578	5,121	4,668	1,518	1,370	6,038	7	2
Total Credit		\$ 27,674	\$ 33,851	\$ 30,585	\$ 22,927	\$ 12,266	\$ 13,715	\$ 36,642		
Equity:										
Fund X	2023	\$ 21,953	\$ 19,877	\$ 10,166	\$ 2,205	\$ 8,943	\$ 11,762	\$ 13,967	38 %	22 %
Fund IX	2018	28,689	24,729	23,136	17,073	15,848	23,686	40,759	23	15
Fund VIII	2013	5,700	18,377	16,926	24,414	3,398	3,642	28,056	13	9
Fund VII	2008	—	14,677	16,461	34,294	—	—	34,294	33	25
Fund VI	2006	375	10,136	12,457	21,136	405	—	21,136	12	9
Fund V	2001	—	3,742	5,192	12,724	—	—	12,724	61	44
Fund I, II, III, IV & MIA ²	Various	8	7,320	8,753	17,400	—	—	17,400	39	26
Traditional Private Equity Funds³		\$ 56,725	\$ 98,858	\$ 93,091	\$ 129,246	\$ 28,594	\$ 39,090	\$ 168,336	39	24
AIOF III	2024	2,442	2,399	669	—	669	769	769	NM ⁴	NM ⁴
AIOF II	2020	2,760	2,542	2,236	1,146	1,455	1,817	2,963	14	9
AIOF I	2018	18	897	803	1,280	—	—	1,280	22	16
HVF III ⁵	N/A	3,257	3,265	196	—	196	195	195	NM ⁴	NM ⁴
HVF II	2022	5,423	4,592	4,717	1,364	3,988	4,970	6,334	16	13
HVF I	2019	1,966	3,238	3,698	4,504	814	1,351	5,855	22	17
Total Equity		\$ 72,591	\$ 115,791	\$ 105,410	\$ 137,540	\$ 35,716	\$ 48,192	\$ 185,732		

1. Accord funds have investment periods shorter than 24 months, therefore Gross and Net IRR are presented after 12 months of investing. 2. The general partners and managers of Funds I, II and MIA, as well as the general partner of Fund III, were excluded assets in connection with the reorganization of the Company that occurred in 2007. As a result, Apollo did not receive the economics associated with these entities. The investment performance of these funds, combined with Fund IV, is presented to illustrate fund performance associated with Apollo's investment professionals. 3. Total IRR is calculated based on total cash flows for all funds presented. 4. Data has not been presented as the fund's effective date is less than 24 months prior to the period indicated and such information was deemed not meaningful. 5. Vintage Year is not yet applicable as the fund has not had its final closing.

GAAP Balance Sheet (Unaudited)

(\$ in millions, except share amounts)	4Q'24	3Q'25
Assets		
Asset Management		
Cash and cash equivalents	\$2,692	\$2,768
Restricted cash and cash equivalents	3	19
Investments	6,086	6,288
Assets of consolidated variable interest entities		
Cash and cash equivalents	158	448
Investments	2,806	4,646
Due from related parties	—	21
Other assets	84	114
Due from related parties	584	871
Goodwill	264	1,828
Other assets	2,579	3,466
Retirement Services		
Cash and cash equivalents	12,733	14,183
Restricted cash and cash equivalents	943	2,767
Investments	262,283	312,358
Investments in related parties	28,884	33,640
Assets of consolidated variable interest entities		
Cash and cash equivalents	583	1,016
Investments	23,424	26,886
Other assets	565	293
Reinsurance recoverable	8,194	9,948
Deferred acquisition costs, deferred sales inducements and value of business acquired	7,173	8,370
Goodwill	4,063	4,072
Other assets	13,794	15,541
Total Assets	\$377,895	\$449,543

GAAP Balance Sheet (Unaudited) - cont'd

(\$ in millions, except share amounts)	4Q'24	3Q'25
Liabilities		
Asset Management		
Accounts payable, accrued expenses, and other liabilities	\$3,616	\$4,326
Due to related parties	710	1,169
Debt	4,279	4,775
Liabilities of consolidated variable interest entities		
Accounts payable, accrued expenses, and other liabilities	1,363	3,104
Retirement Services		
Interest sensitive contract liabilities	253,637	309,737
Future policy benefits	49,902	49,006
Market risk benefits	4,028	4,835
Debt	6,309	7,856
Payables for collateral on derivatives and securities to repurchase	11,652	9,066
Other liabilities	9,784	14,180
Liabilities of consolidated variable interest entities		
Other liabilities	1,635	1,692
Total Liabilities	346,915	409,746
Redeemable non-controlling interests		
Redeemable non-controlling interests	16	—
Equity		
Mandatory Convertible Preferred Stock	1,398	1,398
Common Stock, \$0.00001 par value, 90,000,000,000 shares authorized, 580,389,090 and 565,738,933 shares issued and outstanding as of September 30, 2025 and December 31, 2024, respectively	—	—
Additional paid in capital	15,327	16,925
Retained earnings (accumulated deficit)	6,022	7,306
Accumulated other comprehensive income (loss)	(5,494)	(2,492)
Total Apollo Global Management, Inc. Stockholders' Equity	17,253	23,137
Non-controlling interests	13,711	16,660
Total Equity	30,964	39,797
Total Liabilities, Redeemable non-controlling interests and Equity	\$377,895	\$449,543

Reconciliation of GAAP to Non-GAAP Financial Measures

(\$ in millions)	3Q'24	4Q'24	1Q'25	2Q'25	3Q'25	YTD'24	YTD'25
GAAP Net income (loss) attributable to Apollo Global Management, Inc. Common Stockholders	\$787	\$1,462	\$418	\$605	\$1,712	\$3,018	\$2,735
Preferred dividends	24	24	24	25	24	73	73
Net income (loss) attributable to non-controlling interests	958	176	496	212	725	1,620	1,433
GAAP Net income (loss)	\$1,769	\$1,662	\$938	\$842	\$2,461	\$4,711	\$4,241
Income tax provision (benefit)	317	62	243	3	438	1,000	684
GAAP Income (loss) before Income tax provision (benefit)	\$2,086	\$1,724	\$1,181	\$845	\$2,899	\$5,711	\$4,925
<i>Asset Management Adjustments:</i>							
Equity-based profit sharing expense ¹	41	141	30	38	35	180	103
Equity-based compensation	72	78	99	102	112	230	313
Net (income) loss attributable to non-controlling interests in consolidated entities	(975)	(165)	(549)	(266)	(783)	(1,675)	(1,598)
Unrealized performance fees	141	(51)	(119)	28	(207)	(213)	(298)
Unrealized profit sharing expense	(65)	16	105	(43)	36	129	98
HoldCo interest and other financing costs	21	29	34	36	33	51	103
Unrealized principal investment (income) loss	(4)	23	2	(11)	4	(14)	(5)
Unrealized net (gains) losses from investment activities ²	(13)	(37)	61	293	(54)	(9)	300
Transaction-related costs, restructuring and other non-operating expenses ³	60	6	276	70	86	178	432
<i>Retirement Services Adjustments:</i>							
Investment (gains) losses, net of offsets	(628)	265	(151)	509	(463)	(482)	(105)
Non-operating change in insurance liabilities and related derivatives ⁴	513	(483)	367	(149)	(174)	(363)	44
Integration, restructuring and other non-operating expenses	204	(26)	30	32	36	265	98
Equity-based compensation	12	14	11	11	13	36	35
Segment Income	\$1,465	\$1,534	\$1,377	\$1,495	\$1,573	\$4,024	\$4,445
HoldCo interest and other financing costs	(21)	(29)	(34)	(36)	(33)	(51)	(103)
Taxes and related payables	(312)	(145)	(224)	(280)	(183)	(768)	(687)
Adjusted Net Income	\$1,132	\$1,360	\$1,119	\$1,179	\$1,357	\$3,205	\$3,655
Notable items	(25)	—	22	—	(25)	(25)	10
Tax impact of notable items	5	—	(5)	—	5	5	(2)
Adjusted Net Income, Excluding Notable Items	\$1,112	\$1,360	\$1,136	\$1,179	\$1,337	\$3,185	\$3,663

1. Equity-based profit sharing expense includes stock-based grants that are tied to realized performance within the Principal Investing segment. 2. In 2Q'25, unrealized net (gains) losses from investment activities includes a \$257 million impairment related to an equity investment. 3. Transaction-related costs, restructuring and other non-operating expenses includes: a) contingent consideration, certain equity-based charges, amortization of intangible assets and certain other expenses associated with acquisitions; b) gains (losses) from changes in the tax receivable agreement liability; c) merger-related transaction and integration costs associated with Company's merger with Athene and d) other non-operating expenses, including the issuance of shares of AGM common stock for charitable contributions. In 1Q'25, other non-operating expenses includes \$200 million in charitable contributions related to the issuance of shares to a donor-advised fund. 4. Includes change in fair values of derivatives and embedded derivatives, non-operating change in funding agreements, change in fair value of market risk benefits, and non-operating change in liability for future policy benefits.

Reconciliation of GAAP to Non-GAAP Financial Measures - cont'd

		2Q'25		3Q'25
(\$ in millions)				
Investments, at fair value	\$	1,638	\$	1,752
Equity method investments		1,175		1,387
Performance allocations		3,072		3,595
Other investments		—		17
Total GAAP Investments – Asset Management	\$	5,885	\$	6,751
(\$ in millions)		2Q'25		3Q'25
Investments, at fair value	\$	1,638	\$	1,752
Equity method investments		1,175		1,387
Other investments		—		17
Other ¹		227		95
Investments, net	\$	3,040	\$	3,251
(\$ in millions)		2Q'25		3Q'25
Performance allocations	\$	3,072	\$	3,595
Incentive fees receivable ²		68		57
Profit sharing payable ²		(1,904)		(2,055)
Other ¹		336		208
Net Accrued Performance Fee Receivable	\$	1,572	\$	1,805
(\$ in millions)			3Q'25	
Total investments, including related parties	\$			345,998
Derivative assets				(8,884)
Cash and cash equivalents (including restricted cash)				16,950
Accrued investment income				3,735
Net receivable (payable) for collateral on derivatives				(4,197)
Reinsurance impacts				(5,904)
VIE and VOE assets, liabilities and non-controlling interests				19,199
Unrealized (gains) losses				9,860
Ceded policy loans				(161)
Net investment receivables (payables)				(69)
Allowance for credit losses				788
Other investments				(135)
Total adjustments to arrive at gross invested assets				31,182
Gross invested assets	\$			377,180
ACRA non-controlling interests				(91,006)
Net invested assets	\$			286,174

1. Other primarily includes adjustments related to consolidated funds and VIEs. Other also includes amounts related to certain profit sharing arrangements between investments, net and net accrued performance fee receivable. 2. Incentive fees receivable and Profit sharing payable are included within Due from related parties and Accounts payable, accrued expenses, and other liabilities, respectively, on the GAAP balance sheet.

Reconciliation of GAAP to Non-GAAP Financial Measures - cont'd

(\$ in millions)	Year ended December 31,					
	2016	2017	2018	2019	2020	2021
Net income available to Athene Holding Ltd. common stockholders	\$ 773	\$ 1,358	\$ 1,053	\$ 2,136	\$ 1,446	\$ 3,718
Preferred stock dividends	—	—	—	36	95	141
Net income (loss) attributable to non-controlling interest	—	—	—	13	380	(59)
Net income	\$ 773	\$ 1,358	\$ 1,053	\$ 2,136	\$ 1,446	\$ 3,718
Income tax expense (benefit)	(61)	106	122	117	285	386
Income before income tax	\$ 712	\$ 1,464	\$ 1,175	\$ 2,302	\$ 2,206	\$ 4,186
Investment gains (losses), net of offsets	47	199	(274)	994	733	1,024
Non-operating change in insurance liabilities and related derivatives, net of offsets ¹	67	230	242	(65)	(235)	692
Integration, restructuring and other non-operating expenses	(22)	(68)	(22)	(70)	(10)	(124)
Stock compensation expense	(84)	(45)	(26)	(27)	(25)	(38)
Preferred stock dividends	—	—	—	36	95	141
Non-controlling interests - pre-tax income (loss)	—	—	—	13	393	(18)
Less: Total adjustments to income before income tax	8	316	(80)	881	951	1,677
Spread related earnings	\$ 704	\$ 1,148	\$ 1,255	\$ 1,421	\$ 1,255	\$ 2,509

1. Includes change in fair values of derivatives and embedded derivatives, net of offsets.

Definitions

APOLLO

- **“Segment Income”, or “SI”**, is the key performance measure used by management in evaluating the performance of the asset management, retirement services, and principal investing segments. Management uses Segment Income to make key operating decisions such as the following:
 - decisions related to the allocation of resources such as staffing decisions including hiring and locations for deployment of the new hires;
 - decisions related to capital deployment such as providing capital to facilitate growth for the business and/or to facilitate expansion into new businesses;
 - decisions related to expenses, such as determining annual discretionary bonuses and equity-based compensation awards to its employees. With respect to compensation, management seeks to align the interests of certain professionals and selected other individuals with those of the investors in the funds and those of Apollo’s stockholders by providing such individuals a profit sharing interest in the performance fees earned in relation to the funds. To achieve that objective, a certain amount of compensation is based on Apollo’s performance and growth for the year; and
 - decisions related to the amount of earnings available for dividends to Common Stockholders and holders of RSUs that participate in dividends.
- Segment Income is the sum of (i) Fee Related Earnings, (ii) Spread Related Earnings, and (iii) Principal Investing Income. Segment Income excludes the effects of the consolidation of any of the related funds, HoldCo interest and other financing costs not attributable to any specific segment, Taxes and Related Payables, transaction-related charges and other non-operating expenses. Transaction-related charges includes equity-based compensation charges, the amortization of intangible assets, contingent consideration, and certain other charges associated with acquisitions, and restructuring charges. Non-operating expenses includes certain charitable contributions and other non-operating expenses. In addition, Segment Income excludes non-cash revenue and expense related to equity awards granted by unconsolidated related parties to employees of the Company, compensation and administrative related expense reimbursements, as well as the assets, liabilities and operating results of the funds and VIEs that are included in the consolidated financial statements.
- **“Fee Related Earnings”, or “FRE”**, is a component of Segment Income that is used to assess the performance of the Asset Management segment. FRE is the sum of (i) management fees, (ii) capital solutions and other related fees, (iii) fee-related performance fees from indefinite term vehicles, that are measured and received on a recurring basis and not dependent on realization events of the underlying investments, excluding performance fees from Athene and performance fees from origination platforms dependent on capital appreciation, and (iv) other income, net, less (a) fee-related compensation, excluding equity-based compensation, (b) non-compensation expenses incurred in the normal course of business, (c) placement fees and (d) non-controlling interests in the management companies of certain funds the Company manages.
- **“Spread Related Earnings”, or “SRE”** is a component of Segment Income that is used to assess the performance of the Retirement Services segment, excluding certain market volatility, which consists of investment gains (losses), net of offsets and non-operating change in insurance liabilities and related derivatives, and certain expenses related to integration, restructuring, equity-based compensation, and other expenses. For the Retirement Services segment, SRE equals the sum of (i) the net investment earnings on Athene’s net invested assets and (ii) management fees received on business managed for others, less (x) cost of funds, (y) operating expenses excluding equity-based compensation and (z) financing costs, including interest expense and preferred dividends, if any, paid to Athene preferred stockholders.
- **“Principal Investing Income”, or “PII”** is a component of Segment Income that is used to assess the performance of the Principal Investing segment. For the Principal Investing segment, PII is the sum of (i) realized performance fees, including certain realizations received in the form of equity, (ii) realized investment income, less (x) realized principal investing compensation expense, excluding expense related to equity-based compensation, and (y) certain corporate compensation and non-compensation expenses.
- **“Adjusted Net Income”** or **“ANI”** represents Segment Income less HoldCo interest and other financing costs and estimated income taxes. Adjusted Net Income is calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America (“non-GAAP”). Income taxes on FRE and PII represents the total current corporate, local, and non-U.S. taxes as well as the current payable under Apollo’s tax receivable agreement. Income taxes on SRE represents the total current corporate, local, and non-U.S. taxes as well as the current payable under Apollo’s tax receivable agreement. Income taxes on FRE and PII excludes the impacts of deferred taxes and the remeasurement of the tax receivable agreement, which arise from changes in estimated future tax rates. For purposes of calculating the Adjusted Net Income tax rate, Segment Income is reduced by HoldCo interest and financing costs. Certain assumptions and methodologies that impact the implied FRE and PII income tax provision are similar to those used under U.S. GAAP. Specifically, certain deductions considered in the income tax provision under U.S. GAAP relating to transaction-related costs, equity-based compensation, charitable contributions and tax deductible interest expense are taken into account for the implied tax provision. Income Taxes on SRE represent the total current and deferred tax expense or benefit on income before taxes adjusted to eliminate the impact of the tax expense or benefit associated with the non-operating adjustments. Management believes the methodologies used to compute income taxes on FRE, SRE, and PII are meaningful to each segment and increases comparability of income taxes between periods.
- **“Spread Related Earnings, Excluding Notable Items”** represents SRE with an adjustment to exclude notable items. Notable items include unusual variability such as actuarial experience, assumption updates and other insurance adjustments. We use this measure to assess the long-term performance of the Retirement Services segment against projected earnings, by excluding items that are expected to be infrequent or not indicative of the ongoing operations of the segment. We view this non-GAAP measure as an additional measure that provides insight to management and investors on the historical, period-to-period comparability of the Company’s key non-GAAP operating measures.

Definitions - cont'd

APOLLO

• **"Adjusted Net Income, Excluding Notable Items"** represents ANI with an adjustment related to our Retirement Services segment to exclude notable items. Notable items include unusual variability such as actuarial experience, assumption updates and other insurance adjustments. We use this measure to assess the long-term performance of the business against projected earnings, by excluding items that are expected to be infrequent or not indicative of the ongoing operations of the business. We view this non-GAAP measure as an additional measure that provides insight to management and investors on the historical, period-to-period comparability of the Company's key non-GAAP operating measures.

• **"Assets Under Management"**, or **"AUM"**, refers to the assets of the funds, partnerships and accounts to which Apollo provides investment management, advisory, or certain other investment-related services, including, without limitation, capital that such funds, partnerships and accounts have the right to call from investors pursuant to capital commitments. AUM equals the sum of:

1. the net asset value ("NAV"), plus used or available leverage and/or capital commitments, or gross assets plus capital commitments, of the credit and certain equity funds, partnerships and accounts for which we provide investment management or advisory services, other than certain collateralized loan obligations ("CLOs"), collateralized debt obligations ("CDOs"), and certain perpetual capital vehicles, which have a fee-generating basis other than the mark-to-market value of the underlying assets; for certain perpetual capital vehicles in credit, gross asset value plus available financing capacity;
2. the fair value of the investments of equity and certain credit funds, partnerships and accounts Apollo manages or advises, plus the capital that such funds, partnerships and accounts are entitled to call from investors pursuant to capital commitments, plus portfolio level financings;
3. the gross asset value associated with the reinsurance investments of the portfolio company assets Apollo manages or advises; and
4. the fair value of any other assets that Apollo manages or advises for the funds, partnerships and accounts to which Apollo provides investment management, advisory, or certain other investment-related services, plus unused credit facilities, including capital commitments to such funds, partnerships and accounts for investments that may require pre-qualification or other conditions before investment plus any other capital commitments to such funds, partnerships and accounts available for investment that are not otherwise included in the clauses above.

Apollo's AUM measure includes Assets Under Management for which Apollo charges either nominal or zero fees. Apollo's AUM measure also includes assets for which Apollo does not have investment discretion, including certain assets for which Apollo earns only investment-related service fees, rather than management or advisory fees. Apollo's definition of AUM is not based on any definition of Assets Under Management contained in its governing documents or in any Apollo Fund management agreements. Apollo considers multiple factors for determining what should be included in its definition of AUM. Such factors include but are not limited to (1) Apollo's ability to influence the investment decisions for existing and available assets; (2) Apollo's ability to generate income from the underlying assets in its funds; and (3) the AUM measures that Apollo uses internally or believes are used by other investment managers. Given the differences in the investment strategies and structures among other alternative investment managers, Apollo's calculation of AUM may differ from the calculations employed by other investment managers and, as a result, this measure may not be directly comparable to similar measures presented by other investment managers. Apollo's calculation also differs from the manner in which its affiliates registered with the SEC report "Regulatory Assets Under Management" on Form ADV and Form PF in various ways.

Apollo uses AUM, Gross capital deployed and Dry powder as performance measurements of its investment activities, as well as to monitor fund size in relation to professional resource and infrastructure needs.

• **"Fee-Generating AUM" or "FGAUM"** consists of assets of the funds, partnerships and accounts to which we provide investment management, advisory, or certain other investment-related services and on which we earn management fees, monitoring fees or other investment-related fees pursuant to management or other fee agreements on a basis that varies among the Apollo funds, partnerships and accounts. Management fees are normally based on "net asset value," "gross assets," "adjusted par asset value," "adjusted cost of all unrealized portfolio investments," "capital commitments," "adjusted assets," "stockholders' equity," "invested capital" or "capital contributions," each as defined in the applicable management agreement. Monitoring fees, also referred to as advisory fees, with respect to the structured portfolio company investments of the funds, partnerships and accounts we manage or advise, are generally based on the total value of such structured portfolio company investments, which normally includes leverage, less any portion of such total value that is already considered in Fee-Generating AUM.

Definitions - cont'd

APOLLO

- "Performance Fee-Eligible AUM" or "PFEAUM" refers to the AUM that may eventually produce performance fees. All funds for which we are entitled to receive a performance fee allocation or incentive fee are included in Performance Fee-Eligible AUM, which consists of the following:
 - "Performance Fee-Generating AUM", which refers to invested capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services, that is currently above its hurdle rate or preferred return, and profit of such funds, partnerships and accounts is being allocated to, or earned by, the general partner in accordance with the applicable limited partnership agreements or other governing agreements;
 - "AUM Not Currently Generating Performance Fees", which refers to invested capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services that is currently below its hurdle rate or preferred return; and
 - "Uninvested Performance Fee-Eligible AUM", which refers to capital of the funds, partnerships and accounts we manage, advise, or to which we provide certain other investment-related services that is available for investment or reinvestment subject to the provisions of applicable limited partnership agreements or other governing agreements, which capital is not currently part of the NAV or fair value of investments that may eventually produce performance fees allocable to, or earned by, the general partner.
- "ACRA" refers to Athene Co-Invest Reinsurance Affiliate Holding Ltd, together with its subsidiaries ("ACRA 1"), and Athene Co-Invest Reinsurance Affiliate Holding 2 Ltd, together with its subsidiaries ("ACRA 2").
- "ADIP" refers to Apollo/Athene Dedicated Investment Program ("ADIP I") and Apollo/Athene Dedicated Investment Program II ("ADIP II"), funds managed by Apollo including third-party capital that, through ACRA, invest alongside Athene in certain investments.
- "Adjusted Net Income Shares Outstanding" or "ANI Shares Outstanding" consists of total shares of Common Stock outstanding, RSUs that participate in dividends, and shares of Common Stock assumed to be issuable upon the conversion of the shares of Mandatory Convertible Preferred Stock.
- "Appreciation (depreciation)" of flagship private equity and hybrid value funds refers to gain (loss) and income for the periods presented on a total return basis before giving effect to fees and expenses. The performance percentage is determined by dividing (a) the change in the fair value of investments over the period presented, minus the change in invested capital over the period presented, plus the realized value for the period presented, by (b) the beginning unrealized value for the period presented plus the change in invested capital for the period presented. Returns over multiple periods are calculated by geometrically linking each period's return over time.
- "Athene" refers to Athene Holding Ltd. (together with its subsidiaries, "Athene"), a subsidiary of the Company and a leading retirement services company that issues, reinsures and acquires retirement savings products designed for the increasing number of individuals and institutions seeking to fund retirement needs, and to which Apollo, through its consolidated subsidiary Apollo Insurance Solutions Group LP ("ISG"), provides asset management and advisory services.
- "Athora" refers to a strategic platform that acquires or reinsures blocks of insurance business in the German and broader European life insurance market (collectively, the "Athora Accounts").
- "Capital solutions fees and other, net" primarily includes transaction fees earned by Apollo Capital Solutions ("ACS") related to underwriting, structuring, arrangement and placement of debt and equity securities, and syndication for funds managed by Apollo, portfolio companies of funds managed by Apollo, and third parties. Capital solutions fees and other, net also includes advisory fees for the ongoing monitoring of portfolio operations, directors' fees, as well as fees and earnings related to property management activities. These fees also include certain offsetting amounts, including reductions in management fees related to a percentage of these fees recognized ("management fee offset"), and other additional revenue sharing arrangements, including with certain subsidiaries and other affiliates.
- "Cost of Funds" includes liability costs related to cost of crediting on both deferred annuities and institutional products as well as other liability costs, but does not include the proportionate share of the ACRA cost of funds associated with the non-controlling interests. While we believe cost of funds is a meaningful financial metric and enhances the understanding of the underlying profitability drivers of our retirement services business, it should not be used as a substitute for total benefits and expenses presented under U.S. GAAP.
- "Dry Powder" represents the amount of capital available for investment or reinvestment subject to the provisions of the applicable limited partnership agreements or other governing agreements of the funds, partnerships and accounts we manage. Dry powder excludes uncalled commitments which can only be called for fund fees and expenses and commitments from perpetual capital vehicles.
- "Fees and earnings related to property management activities" includes property management and other fees of \$10 million net of certain compensation expense of \$4 million and non-compensation expense of \$2 million for 3Q'25 and YTD'25.
- "FRE Compensation Ratio" is calculated as fee-related compensation divided by fee-related revenues (which includes management fees, capital solutions fees and other, net, and fee-related performance fees).
- "FRE Margin" is calculated as Fee Related Earnings divided by fee-related revenues (which includes management fees, capital solutions fees and other, net, and fee-related performance fees).
- "Gross Capital Deployment" represents the gross capital that has been invested by the funds and accounts we manage during the relevant period, but excludes certain investment activities primarily related to hedging and cash management functions at the firm. Gross Capital Deployment is not reduced or netted down by sales or refinancings, and takes into account leverage used by the funds and accounts we manage in gaining exposure to the various investments that they have made.

Definitions - cont'd

APOLLO

- **"Gross IRR" of accord series, ADIP funds and the European principal finance funds** represents the annualized return of a fund based on the actual timing of all cumulative fund cash flows before management fees, performance fees allocated to the general partner and certain other expenses. Calculations may include certain investors that do not pay fees. The terminal value is the net asset value as of the reporting date. Non-U.S. dollar denominated ("USD") fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- **"Gross IRR" of a traditional private equity or hybrid value fund** represents the cumulative investment-related cash flows (i) for a given investment for the fund or funds which made such investment, and (ii) for a given fund, in the relevant fund itself (and not any one investor in the fund), in each case, on the basis of the actual timing of investment inflows and outflows (for unrealized investments assuming disposition on September 30, 2025 or other date specified) aggregated on a gross basis quarterly, and the return is annualized and compounded before management fees, performance fees and certain other expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- **"Gross IRR" of infrastructure funds** represents the cumulative investment-related cash flows in the fund itself (and not any one investor in the fund), on the basis of the actual timing of cash inflows and outflows (for unrealized investments assuming disposition on September 30, 2025 or other date specified) starting on the date that each investment closes, and the return is annualized and compounded before management fees, performance fees, and certain other expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, gross IRRs at the fund level will differ from those at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Gross IRR does not represent the return to any fund investor.
- **"Gross Return" for credit funds** is the monthly or quarterly time-weighted return that is equal to the percentage change in the value of a fund's portfolio, adjusted for all contributions and withdrawals, before the effects of management fees, incentive fees allocated to the general partner, and other fees and expenses. Returns for these categories are calculated for all funds and accounts in the respective strategies excluding assets managed for Athene, Athora, and certain other entities where Apollo manages or may manage a significant portion of the total company assets, or where Apollo only provides certain other investment-related services. Certain funds and accounts that have elected not to use fair-value accounting standards are also excluded due to the lack of returns. Returns for the Asset-Backed Finance strategy excludes CRE Debt and ACTC funds. Returns of CLOs represent the gross returns on assets. Returns over multiple periods are calculated by geometrically linking each period's return over time.
- **"HoldCo"** refers to Apollo Global Management, Inc.
- **"Inflows"** within the Asset Management segment represents (i) at the individual strategy level, subscriptions, commitments, and other increases in available capital, such as acquisitions or leverage, net of inter-strategy transfers, and (ii) on an aggregate basis, the sum of inflows across the credit and equity strategies.
- **"Mandatory Convertible Preferred Stock"** refers to the 6.75% Series A Mandatory Convertible Preferred Stock of AGM.
- **"Net Invested Assets"** represent the investments that directly back Athene's net reserve liabilities as well as surplus assets. Net invested assets is used in the computation of net investment earned rate, which is used to analyze the profitability of Athene's investment portfolio. Net invested assets include (a) total investments on the statements of financial condition, with AFS securities, trading securities and mortgage loans at cost or amortized cost, excluding derivatives, (b) cash and cash equivalents and restricted cash, (c) investments in related parties, (d) accrued investment income, (e) VIE and VOE assets, liabilities and non-controlling interest adjustments, (f) net investment payables and receivables, (g) policy loans ceded (which offset the direct policy loans in total investments) and (h) an adjustment for the allowance for credit losses. Net invested assets exclude the derivative collateral offsetting the related cash positions. Athene includes the underlying investments supporting its assumed funds withheld and modco agreements and excludes the underlying investments related to ceded reinsurance transactions in its net invested assets calculation in order to match the assets with the income received. Athene believes the adjustments for reinsurance provide a view of the assets for which it has economic exposure. Net invested assets include Athene's proportionate share of ACRA investments, based on its economic ownership, but do not include the proportionate share of investments associated with the non-controlling interests. Net invested assets are averaged over the number of quarters in the relevant period to compute a net investment earned rate for such period. While Athene believes net invested assets is a meaningful financial metric and enhances the understanding of the underlying drivers of its investment portfolio, it should not be used as a substitute for total investments, including related parties, presented under U.S. GAAP.
- **"Net Investment Earned Rate"** is computed as the income from Athene's net invested assets divided by the average net invested assets for the relevant period, presented on an annualized basis for interim periods.
- **"Net Investment Spread"** measures Athene's investment performance plus its strategic capital management fees, less its total cost of funds. Net investment earned rate is a key measure of Athene's investment performance while cost of funds is a key measure of the cost of its policyholder benefits and liabilities.
- **"Net IRR" of accord series, ADIP funds and the European principal finance funds** represents the annualized return of a fund after management fees, performance fees allocated to the general partner and certain other expenses, calculated for investors that pay such fees. The terminal value is the net asset value as of the reporting date. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.

Definitions - cont'd

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- **"Net IRR" of a traditional private equity or hybrid value fund** represents the gross IRR applicable to a fund, including returns for related parties which may not pay fees or performance fees, net of management fees, certain expenses (including interest incurred or earned by the fund itself) and realized performance fees all offset to the extent of interest income, and measures returns at the fund level on amounts that, if distributed, would be paid to investors of the fund. The timing of cash flows applicable to investments, management fees and certain expenses, may be adjusted for the usage of a fund's subscription facility. To the extent that a fund exceeds all requirements detailed within the applicable fund agreement, the estimated unrealized value is adjusted such that a percentage of up to 20.0% of the unrealized gain is allocated to the general partner of such fund, thereby reducing the balance attributable to fund investors. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.
- **"Net IRR" of infrastructure funds** represents the cumulative cash flows in a fund (and not any one investor in the fund), on the basis of the actual timing of cash inflows received from and outflows paid to investors of the fund (assuming the ending net asset value as of September 30, 2025 or other date specified is paid to investors), excluding certain non-fee and non-performance fee bearing parties, and the return is annualized and compounded after management fees, performance fees, and certain other expenses (including interest incurred by the fund itself) and measures the returns to investors of the fund as a whole. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. In addition, net IRR at the fund level will differ from that at the individual investor level as a result of, among other factors, timing of investor-level inflows and outflows. Net IRR does not represent the return to any fund investor.
- **"Origination"** represents (i) capital that has been invested in new equity, debt or debt-like investments by Apollo's equity and credit strategies (whether purchased by funds and accounts managed by Apollo, or syndicated to third parties) where Apollo or one of Apollo's origination platforms has sourced, negotiated, or significantly affected the commercial terms of the investment; (ii) new capital pools formed by debt issuances, including CLOs; and (iii) net purchases of certain assets by the funds and accounts we manage that we consider to be private, illiquid, and hard to access assets and which the funds and accounts otherwise may not be able to meaningfully access. Origination generally excludes any issuance of debt or debt-like investments by the portfolio companies of the funds we manage.
- **"Other operating expenses"** within the Principal Investing segment represents expenses incurred in the normal course of business and includes allocations of non-compensation expenses related to managing the business.
- **"Other operating expenses"** within the Retirement Services segment represents expenses incurred in the normal course of business inclusive of compensation and non-compensation expenses, but does not include the proportionate share of the ACRA operating expenses associated with the non-controlling interests.
- **"Perpetual capital"** refers to assets under management of certain vehicles with an indefinite duration, which assets may only be withdrawn under certain conditions or subject to certain limitations, including satisfying required hold periods or percentage limits on the amounts that may be redeemed over a particular period. The investment management, advisory or other service agreements with our perpetual capital vehicles may be terminated under certain circumstances.
- **"PII Compensation Ratio"** is calculated as Principal investing compensation divided by the sum of realized performance fees and realized investment income.
- **"Principal investing compensation"** within the Principal Investing segment represents realized performance compensation, distributions related to investment income and dividends, and includes allocations of certain compensation expenses related to managing the business.
- **"Realized Value"** refers to all cash investment proceeds received by the relevant Apollo fund, including interest and dividends, but does not give effect to management fees, expenses, incentive compensation or performance fees to be paid by such Apollo fund.
- **"Redding Ridge"** refers to Redding Ridge Asset Management, LLC and its subsidiaries, which is a standalone, self-managed asset management business established in connection with risk retention rules that manages CLOs and retains the required risk retention interests.
- **"Remaining Cost"** represents Total Invested Capital, reduced for any return of capital proceeds received to date.
- **"Total Invested Capital"** refers to the aggregate cash invested by the relevant Apollo fund and includes capitalized costs relating to investment activities, if any, but does not give effect to cash pending investment or available for reserves and excludes amounts, if any, invested on a financed basis with leverage facilities.
- **"Total Value"** represents the sum of the total Realized Value and Unrealized Value of investments.
- **"Unrealized Value"** refers to the fair value consistent with valuations determined in accordance with GAAP, for investments not yet realized and may include payments in kind, accrued interest and dividends receivable, if any, and before the effect of certain taxes. In addition, amounts include committed and funded amounts for certain investments.
- **"Vintage Year"** refers to the year in which a fund's final capital raise occurred, or, for certain funds, the year of a fund's effective date or the year in which a fund's investment period commences pursuant to its governing agreements.

Forward-Looking Statements

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In this presentation, references to "Apollo," "we," "us," "our" and the "Company" refer collectively to Apollo Global Management, Inc. and its subsidiaries, or as the context may otherwise require. This presentation may contain forward-looking statements that are within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements include, but are not limited to, discussions related to Apollo's expectations regarding the performance of its business, its liquidity and capital resources and other non-historical statements. These forward-looking statements are based on management's beliefs, as well as assumptions made by, and information currently available to, management. When used in this presentation, the words "believe," "anticipate," "estimate," "expect," "intend" and similar expressions are intended to identify forward-looking statements. Although management believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. These statements are subject to certain risks, uncertainties and assumptions, including risks relating to inflation, interest rate fluctuations and market conditions generally, international trade barriers, domestic or international political developments and other geopolitical events, including geopolitical tensions and hostilities, the impact of energy market dislocation, our ability to manage our growth, our ability to operate in highly competitive environments, the performance of the funds we manage, our ability to raise new funds, the variability of our revenues, earnings and cash flow, the accuracy of management's assumptions and estimates, our dependence on certain key personnel, our use of leverage to finance our businesses and investments by the funds we manage, Athene's ability to maintain or improve financial strength ratings, the impact of Athene's reinsurers failing to meet their assumed obligations, Athene's ability to manage its business in a highly regulated industry, changes in our regulatory environment and tax status, and litigation risks, among others. Apollo believes these factors include but are not limited to those described under the section entitled "Risk Factors" in our annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on February 24, 2025, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this presentation and in other filings with the SEC. Apollo undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law. This presentation does not constitute an offer of any Apollo fund.

